REPORT DOCUMENTATION PAGE

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1. REPORT DATE *(DD-MM-YYYY)*
Oct 2011

2. REPORT TYPE

3. DATES COVERED *(From - To)*

4. TITLE AND SUBTITLE

Enhance or Replace: Finding the Right Live vs. Synthetic Balance
(Amélioration ou Substitution : trouver le juste équilibre entre réel et virtuel)

5a. CONTRACT NUMBER

5b. GRANT NUMBER

5c. PROGRAM ELEMENT NUMBER

6. AUTHOR(S)

5d. PROJECT NUMBER

5e. TASK NUMBER

5f. WORK UNIT NUMBER

7. PERFORMING ORGANIZATION NAME(S) AND ADDRESS(ES)

Research and Technology Organisation (NATO)
BP 25, F-92201 Neuilly-sur-Seine Cedex, France

8. PERFORMING ORGANIZATION REPORT NUMBER

9. SPONSORING / MONITORING AGENCY NAME(S) AND ADDRESS(ES)

10. SPONSOR/MONITOR'S ACRONYM(S)

11. SPONSOR/MONITOR'S REPORT NUMBER(S)
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12. DISTRIBUTION / AVAILABILITY STATEMENT

Approved for Public release, distribution unlimited.

13. SUPPLEMENTARY NOTES

Supporting documents are attached to the report as separate files (Portfolio file).

14. ABSTRACT

The NATO Modelling and Simulation Action Plan highlighted a requirement for modelling and simulation (M&S) education in NATO. This conference provided attendees a forum to advance M&S in the Alliance. The combination of M&S users and developers concentrated in this one forum not only educated attendees, but also provided fresh ideas for the furtherance and effective use of M&S in NATO.

15. SUBJECT TERMS

16. SECURITY CLASSIFICATION OF:			**17. LIMITATION OF ABSTRACT**	**18. NUMBER OF PAGES**	**19a. NAME OF RESPONSIBLE PERSON**
a. REPORT	**b. ABSTRACT**	**c. THIS PAGE**			**19b. TELEPHONE NUMBER** *(include area code)*
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